



Grangegorman
Development Agency
Gníomhaireacht Forbartha
Ghráinseach Ghormáin

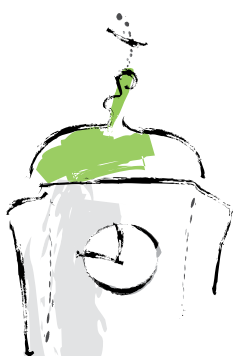




**Grangeegorman
Development Agency**
Gníomhaireacht Forbartha
Ghráinseach Ghormáin



Annual
Report
2012



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Chairperson's Foreword



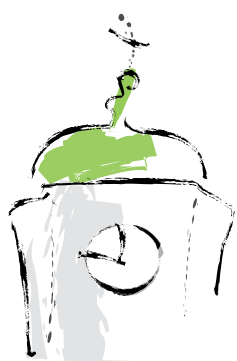
I would like to begin by paying tribute to the outgoing chairperson of the Grangegorman Development Agency, Mr. John Fitzgerald. For the last 6 years he has overseen the progression of this project and brought a wealth of knowledge to bare when it was needed, especially during some difficult periods. Serving on the Board with him was insightful and educational and I hope to use this insight as I now take up the position of Chairperson.

I am delighted and honoured to be taking up the position of Chairperson of the GDA. I have been a member of the Agency since November 2009 and in that time I have become very familiar with the complexities of implementing a major national infrastructural project such as this. There is a small team in the GDA, who under the strong leadership of Michael Hand, are continuing to drive the project forward even at times when it appeared to be stalling.

As a resident of the Grangegorman neighbourhood and as someone committed to the enhancement of my community, I will work with fellow board members from DIT, The HSE, Department of Education and Skills, Dublin City Council, and the surrounding communities to ensure this project is delivered. The main vision for this project is to make the new Grangegorman quarter an integral part of the regeneration of the Phibsborough, Broadstone and the wider Dublin 7 district.

Can we get Johns Signature?

John Monahan
Chairman



Chief Executive's Statement



With 2012 at a close I can safely say that the Grangegorman Project is up and running and making great progress. Despite the fact that we started the year in limbo following a Government announcement in November 2011 that they were deferring funding to the project, The GDA, along with colleagues in the HSE, DIT and the community knuckled down to finding ways to ensure the project kept moving.

For the first half of the year, the Agency focused on what we could do with limited resources and we made some headway. In this time period we also received our Planning Scheme approval from An Bord Pleanala and the Masterplan won two more international awards, again reinforcing its quality sustainable design. Mr. John Fitzgerald finished his tenure as Chairperson, having seen the project through 6 challenging years. His successor, Mr. John Monahan, is a serving board member and a local resident of the Grangegorman area. I look forward to working with Mr. Monahan during the busy period ahead. I also look forward to working with the new community representatives who were voted onto the Board and the Consultative Group, they are Mr. Brendan Sharkey (Board), Ms. Fionna Fox and Mr. Seamus Harrington (Consultative Group). Good luck to all in their new roles.

In July of this year the Government launched the Capital Investment Programme and chose Grangegorman as the flagship project. Through this and other programmes, the project is due to receive over €300 million over the next 5 years. This fantastic turnaround was partly the culmination of ongoing hard work by the GDA with its colleagues in the DIT, HSE and the community who believed this would happen and other organisations who helped out in any way they could. To all of those people I would like to say thank you, and I hope we can look forward to your ongoing support in the coming year.

2013 will be a busy year. With the opening of the new Mental Health Replacement Facility, or The Phoenix Care Centre, as it is now known in March 2013, we will be starting the year with a monumental milestone in the history of the site. From there it will be a mixture of refurbishment, demolition and construction and the beginning of a major tendering process. All in all, there will be plenty to see.

A handwritten signature in black ink that reads "Michael Hand". The signature is fluid and cursive, written in a professional style.

Michael Hand
Chief Executive Officer

Chapter

1

The Strategic Plan



The Strategic Plan

Introduction

The Strategic Plan of the Grangegorman Development Agency is a statutory document directing the development of the Grangegorman site. It is unique in its depth and breadth of detail. While it includes and is underpinned by a comprehensive land use and architectural Masterplan, it covers much more.

The Strategic Plan in its main report and appendices:

- introduces the development, sets out the detailed background and explains comprehensively the facilities that are to be provided;
- elaborates on the consultation that has been undertaken;
- summarises the elaborate land use Masterplan prepared by Moore Ruble Yudell/Duffy, Mitchell O' Donoghue;
- outlines a delivery plan, encompassing a planning strategy and a framework construction strategy, to illustrate that the development can be delivered in phases over time in a structured fashion;
- shows how the built facilities and institutional occupiers will deliver the aspirations for the development;
- addresses the overall socio-economic dividend of the development, and
- covers, in broad terms, the estimated cost of core and non-core facilities; the procurement options available; and an emerging procurement strategy.

Adoption of the Strategic Plan

Following the launch of the project, the GDA put the draft Strategic Plan and its associated Environmental Report out for public consultation. The closing date for the receipt of submissions was 7th December 2010.

55 submissions were received and were put up on the GDA website for public viewing in accordance with the GDA Act 2005.

The Strategic Plan was adopted by the Board in early 2011.

Chapter

2

Strategic Development Zone , Planning Scheme



Strategic Development Zone , Planning Scheme

Introduction

In December, 2010 The Grangegorman site achieved the status of a Strategic Development Zone. This is particularly important in achieving future planning permissions on the site.

An area is designated as a Strategic Development Zone(SDZ) where the site is deemed to be of strategic economic or social importance to the state. The key benefit of the SDZ designation is that it supports the orderly and phased delivery of an integrated development.

There are several key stages in preparing an SDZ planning scheme. They are as follows;

- Government, by Order, designate an SDZ to facilitate specified development of economic or social importance to the State.
- Requires a Development Agency (can be a Planning Authority or other designated body) within 2 years to draft a Planning Scheme.
- A Draft Planning Scheme must be the subject of public consultation (minimum of 6 weeks).
- The Draft Scheme, together with any submissions received, is considered by the Elected Members of the relevant Planning Authority, who can accept, vary, modify or reject the scheme.
- The Draft Scheme may then be appealed to An Bord Pleanala (which may include an Oral Hearing).
- Once approved, the Planning Scheme becomes part of, and takes precedence over, the Development Plan (until such time as the Planning Scheme is revoked).
- The Planning Authority must grant permission for individual developments that are consistent with the Scheme.
- No appeal may be made to An Bord Pleanala against the decision of the Planning Authority to grant or refuse permission to a development within an SDZ area.
- A Planning Authority may by resolution, with consent of the Development Agency amend or revoke a Planning Scheme.
- The process (and timeframe) to amend or revoke a planning scheme is the same as that for the making of a Planning Scheme.

Apart from the statutory content of the document there are several other important aspects to the document.

- This will be the first SDZ Planning Scheme in the State to be principally focused on the delivery of public services (i.e. education and healthcare). All other schemes to date have been based on the delivery of residential schemes on much larger suburban or rural sites. It will also be the first SDZ Planning Scheme located in Dublin City.
- The Draft Planning Scheme, currently under preparation, will be based on the land use Masterplan contained within the Strategic Plan. It will nonetheless be sufficiently detailed to allow its potential impacts to be fully assessed.
- The Draft Planning Scheme will be submitted with an accompanying Environmental Report. This will be very similar to the Environmental Report prepared for the Strategic Plan.
- The Draft Planning Scheme has been prepared in cognizance of other regional and national strategic documents and plans, in particular the Dublin City Development Plan 2011- 2017.

The Grangegorman Planning Scheme

The Planning Scheme is a document which is very much based on the Grangegorman Strategic Plan and the Masterplan. While the Masterplan showed the proposed physical layout of the new site, the Strategic Plan went on to show how this new physical layout would come about. Finally, the draft Planning Scheme puts all of this into a planning control document.

Having been adopted by the City Council in July 2011, the draft Planning Scheme was appealed to an Bord Pleanala and a hearing took place in November 2011. In May 2012, The Board approved the Planning Scheme with some minor amendments. This meant that the Planning Scheme came into effect as Dublin City Council's Planning Control document for the Grangegorman project.



Chapter

3

Implementation Programme and Government Jobs Stimulus Plan



Implementation Programme and Government Jobs Stimulus Plan

Introduction

Following the Government announcement in November 2011 that the Grangegorman project was being shelved until 2017, The GDA, along with its colleagues in the HSE, DIT and others began working on ways of advancing the project without Government investment. This work culminated in the Implementation Programme.

In July 2012 the Taoiseach, Mr. Enda Kenny TD, along with the Tánaiste and the Minister for Public Expenditure and Reform, Mr. Brendan Howlin TD, announced the launch of the Capital Investment Programme. This new jobs stimulus programme included the Grangegorman re-development as a flagship project.

While not all of the Masterplan is included in this programme, this initial investment will lead to the arrival of 1,000 students in 2014 and a further 10,000 students to Grangegorman by September 2017.

The Implementation Programme

The implementation programme consists of two main elements. They are the construction of the new Environmental Health Sciences Institute and the adaptive re-use of several old buildings for the temporary accommodation of students.

The Environmental Health Sciences Institute (EHSI) is an inter-disciplinary and cross-sectoral research institute dedicated to research focusing on the interface between the environment and health. EHSI is an all-island initiative based on collaboration between Dublin Institute of Technology, the Health Services Executive and Dublin City Council with partners in the University of Ulster, Dublin City University and the Institute of Public Health.



The new building will be located in the heart of the new Grangegorman quarter and is currently at procurement stage. The architects for this project are RKD.

The second element of the implementation programme is the adaptive re-use of 6 structures on the site, 5 of which are protected. The intention is to carry out some remedial work to make these buildings suitable for 1,000 students from the School of Fine Art and Photography. Taylor Architects were appointed as the designers for this project and physical work on this project will begin in 2013.

Government Investment Programme

The Government announcement in July 2012 gave the Agency the go ahead for the Central and Eastern quads, along with some site infrastructure and public realm work around these buildings. The two quads will be constructed as public private partnerships and therefore the GDA has begun working closely with the National Development Finance Agency (NDFA) to progress this. The Central Quad will be home to Tourism, food science, science and some engineering. The eastern quad will accommodate all of applied arts. These are substantial buildings and will lead to 10,000 students (half of DIT) arriving in Grangegorman in September 2017.

As part of the programme for the development of the two PPP packages, The GDA and The NDFA appointed Healy Kelly Turner Townsend as Technical Advisors. They will have the responsibility of ensuring that all of the necessary specifications are finalised before procurement as a PPP project.

Chapter

4

HSE Mental Health Replacement Facility



HSE Mental Health Replacement Facility

In 2010 the Department of Health and Children made the decision to invest heavily in the area of mental health facility upgrade and replacement around the country. St. Brendan's in Grangegorman was one of the hospitals included in this investment programme and therefore a decision was made to proceed with the construction of the new Mental Health Replacement facilities as soon as possible.

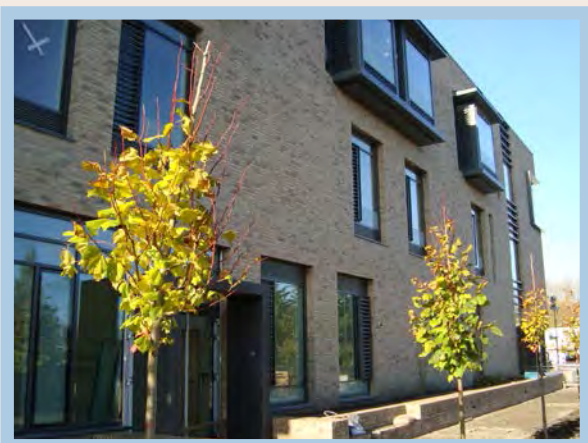
John Sisk and Sons were awarded the contract in 2011 and they completed the project in December 2012. It is expected that training of staff will take place in January and February of 2013 and the new facility will open in March 2013.

The new state of the art facility consists of 54 individual bedrooms with en-suite bathrooms. The facility will be made up of wards which will cater for between 12-14 people and these will each provide a differing level of care, from 24 hour intensive, to low level day care. Therapeutic activities will be catered for in dedicated spaces and there will also be secure garden space for the residents usage.

New Name

As part of the move to the new facility it was decided that a new name was necessary. This was to be decided by a vote which would include all of the stakeholders in the new building. The process was to be co-ordinated by the GDA.

Initially a group of stakeholder representatives met and they decided on a list of possible names for the wards and the overall facility. Once this was complete the list was distributed amongst all of the stakeholder groups and voted on. More than 230 people took part in the process and the new name that was decided on was The Phoenix Care Centre. The 4 wards are called Birch, Hazel, Alder and Oak.



Per Cent for Arts

The GDA is also helping the HSE to progress the per cent for art process for the Phoenix Care Centre. In November Ms. Aisling Prior was appointed as curator for the project. She will run the process on behalf of the HSE and GDA.



Chapter

5

Labour and Learning Forum



Labour and Learning Forum

Introduction

The Employment Study on the potential of the Grangegorman Project, Joining up the Dots, was launched in 2009. The report identified many opportunities and made several recommendations as to how best make these opportunities a reality. In 2010 the Labour and Learning Forum, which consists of the original stakeholders in the Employment Study, began meeting with a view to implementing the recommendations. The group met regularly throughout 2012.

Employment Charter adopted

The Grangegorman Development Agency working with the Employment and Training Co-ordinator and the Local Labour and Learning Forum has developed and implemented a Grangegorman Employment Charter. The aim of the Charter is to ensure that the local community benefits from employment opportunities that may arise from the Grangegorman project.

The Charter sets out what is required of Contractors and Sub-Contractors in respect of employing local labour on site. The Charter also sets how this will be monitored and reported on. All Contractors and Sub-Contractors who are awarded contracts will be briefed to ensure that they have a clear understanding of what is required of them in terms of reporting, including forward planning, and that they identify potential jobs that they will be recruiting locally for.

The Grangegorman Development Agency want to ensure as far as possible that the project makes a real contribution to the structural and social regeneration of the local community contributing to a sustainable future for local people and businesses.



Finbar Flood Steps Down as Chair

In September 2012 Mr. Finbar Flood stepped down as Chairperson of the Labour and Learning Forum for personal reasons. In his time as the chairperson he contributed significantly to the work of the forum and in recognition of this he received an honorary doctorate from DIT in 2012.

New Website gets up and running

The new Forum website was launched in December 2012. The aim of the website is to become a virtual hub for the work of the forum and will become a main first point of contact for anyone in the Grangegorman neighbourhood looking for work or training opportunities on the project.

Chapter

6

Achievements and Milestones



Achievements and Milestones

Two more Awards for the Masterplan

In the first half of 2012 the Grangegorman Masterplan was the recipient of two international awards. The first was the National Honour Award from the American institute of Architects (AIA). This award is the AIA's highest recognition of outstanding projects around the world and was therefore a tremendous achievement for the Masterplan.

The second award came from The Society for College and University Planning (SCUP), the largest independent organisation focused on campus planning and design in the world. SCUP awarded the Masterplan its Honour Award for 2012.

These two awards confirm the quality of the Masterplan design and its importance both for the Grangegorman project and as an international example of good urban design.

Agency and Consultative Group Elections

In line with the GDA Act 2005 the Agency must hold elections every 3 years to elect the local resident representative to the Board and the two representatives to the Consultative Group. The process began in July 2012 with the call for local groups to register and culminated with the election on 25th October 2012.

The successful nominee going forward to take the new Board is Mr. Brendan Sharkey. The two successful nominees going forward to the Consultative Group are Ms. Fionna Fox and Mr. Seamus Harrington.

End of term for Agency Chairman and Board

2012 was the end of a six year term of office for Mr. John Fitzgerald. Mr. Fitzgerald saw the Agency through its first 6 years and steered the project through some very challenging times. As a former Dublin City Manager Mr. Fitzgerald was not only very familiar with Grangegorman but was an advocate of the project long before 2006. On leaving Mr. Fitzgerald said that he had plenty to get on with but that he would be keeping a close eye on how the project progressed.

Mr. John Monahan was appointed as the new Chairman in May 2012 and was reappointed in January 2013.



2012 also saw the end of the three year term of office for the current Board. The new Board was appointed in January 2013.

Grangegorman Art Strategy Complete

As part of the development of the Strategic Plan for the Grangegorman project, a commitment was made to complete and implement a public art strategy for the life of the project. The GDA procured Ms. Sarah Searson and Ms. Claire Nidecker who began working on the strategy at the end of 2011. It was adopted by the Agency at the end of 2012.

Planning Applications and Permissions

Following on from the passing of the Planning Scheme in May 2012, The Agency lodged its first planning applications under the Scheme in October 2012, for the Site Infrastructure and Public Realm and Demolitions projects. Both of these received planning permission in December 2012.

Another planning application lodged in December, that for the Adaptive re-use of several old buildings onsite to temporarily accommodate the first DIT onsite, will be decided on early in the New Year.

Conservation

During 2012 a number of the old listed buildings in Grangegorman had conservation surveys carried out in them in order to assess what needs to be done to stem the degradation in them. This work was carried out by Fionnula Rogerson Architects. The main focus of this work was the Top House, the Clocktower Building and the Lower house.

Chapter

7

Looking Forward



Looking Forward

Construction work

With the first DIT students due onsite in September 2014 construction on the adaptive re-use of 6 old buildings will begin in 2013. This work will be mainly internal with only some minor external remedial work to take place. In addition to this it will be necessary to begin the construction of the initial phase of the new public realm for the site. This will ensure that when the first students arrive there will be footpaths, bike racks and some new landscaping in place.

Apart from construction there will also be a number of old buildings demolished onsite in 2013. The first buildings to be demolished include the old nurses home, the southern dressing rooms, the old sports and social building and Orchard View. The very first work to take place as part of the public realm project however, will be the removal of a number of designated trees on the site and maintenance of others. This will begin in January.

Design Work

While construction will begin on some aspects of the Grangegorman project a large amount of work to take place in 2013/2014 will involve design of future projects. The Technical Advisors appointed as part of the two PPP packages, Healy Kelly Turner Townsend, will be using the information collected through the consultation with DIT to carry out detailed specifications for the Central and East Quadrangles.

Broadstone Gate

This important piece of the Grangegorman quarter has been under discussion for the last number of years. It is expected that Dublin City Council will advance a Part 8 planning process in 2013 following the granting of the railway order for LUAS Broombridge by An Bord Pleanála this year.



Other Projects

Apart from the major pieces of work to be advanced in construction and design, two other projects which may be advanced in 2013 are the HSE Primary Health Care Centre and the Permanent school for Dublin 7 Educate Together. In both cases the Agency is in discussion with the HSE and The Department of Education and Skills respectively in order to decide how best to advance these two projects.

Financial Statements



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BOARD MEMBERS AND OTHER INFORMATION

BOARD MEMBERS:

Mr John Monahan*	Chairperson	(reappointed 30th January 2013)
Mr Michael Hand	Chief Executive Officer	(reappointed 30th January 2013)
CLlr Áine Clancy		(appointed 30th January 2013)
Mr Jim Curran		(appointed 30th January 2013)
Ms Elva Duffy BL,		(appointed 30th January 2013)
Mr Dick Gleeson		(reappointed 30th January 2013)
Mr Damien Kilgannon		(appointed 30th January 2013)
Mr Frank Magee		(appointed 30th January 2013)
Ms Maeve Maguire		(appointed 30th January 2013)
Mr Peter Murray		(appointed 30th January 2013)
Mr Ciarán Nevin		(appointed 30th January 2013)
Ms Anne O'Connor		(reappointed 30th January 2013)
Dr Noel O'Connor		(appointed 30th January 2013)
Ms Deirdre Prince		(appointed 30th January 2013)
Mr Brendan Sharkey		(appointed 30th January 2013)

Mr John Fitzgerald	Chairperson	(resigned 12th May 2012)
Mr Bob Coggins		(resigned 16th November 2012)
Councillor Emer Costello		(resigned 8th February 2012)
Dr Dominic Dillane		(resigned 16th November 2012)
Councillor Mary Fitzpatrick		(resigned 16th November 2012)
Mr David Geary		(resigned 5th January 2012)
Mr Brian Gilroy		(resigned 24th February 2012)
Ms Maria Grogan		(resigned 14th March 2012)
Professor Brian Norton		(resigned 16th November 2012)
Ms Denise O'Dowd		(resigned 16th November 2012)
Ms Jacinta Stewart		(resigned 16th November 2012)

*Mr John Monahan was appointed as Chairperson of the Grangegorman Development Agency with effect from 13th May 2012 and reappointed 30th January 2013.

REGISTERED OFFICE: Grangegorman Lower
Dublin 7

AUDITORS: Comptroller and Auditor General
Treasury Block, Dublin Castle
Dublin 2

BANKERS: Bank of Ireland
College Green
Dublin 2
Allied Irish Bank
1 Lower Baggot Street
Dublin 2

SOLICITORS: Mason Hayes & Curran
South Bank House
Barrow Street
Dublin 4

STATEMENT OF BOARD MEMBERS' RESPONSIBILITIES

Section 33(4) of the Grangegorman Development Agency Act, 2005 requires the accounts of the Agency for each financial year to be kept in such a form and manner as may be specified by the Minister and be prepared by the Chief Executive and approved by the Agency as soon as practicable but not later than 3 months after the end of the financial year to which they relate for submission to the Comptroller and Auditor General for audit.

STATEMENT OF BOARD MEMBERS' RESPONSIBILITIES

In preparing the financial statements the Agency is required to:

- select suitable accounting policies and apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- disclose and explain any material departures from applicable accounting standards;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Agency will continue in business.

The Board confirm it has complied with the above requirements in preparing the financial statements. The Board is responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Agency and which enable it to ensure that the financial statements are in accordance with Section 33 of the Grangegorman Development Agency Act, 2005. The Board is also responsible for safeguarding the assets of the Agency and for taking reasonable steps to prevent and detect fraud and other irregularities.

ON BEHALF OF THE BOARD:

Mr John Monahan
Chairman

Mr Michael Hand
Board Member

Date: 20 December 2013

Date: 20 December 2013

STATEMENT ON INTERNAL FINANCIAL CONTROL

The Board acknowledges its responsibility for the Grangegorman Development Agency's system of financial control. It also recognises that any system of financial control can only give a reasonable and not absolute assurance against any material errors. The internal financial controls in operation within the Grangegorman Development Agency during the year are detailed as follows:

CONTROL ENVIRONMENT

- The procurement function operates on the basis of policies agreed by the Board.
- Expenditure limits are applied rigorously to all levels of management.
- All staff members have been supplied with financial control procedures.

PROCEDURES FOR MONITORING EFFECTIVENESS OF FINANCIAL CONTROL

- The Board has established an Audit Committee with appropriate terms of reference.
- The Agency's internal audit service provider conduct regular reviews of the system of internal financial controls. In the year ended 31 December 2012 the Agency undertook two internal audits in respect of corporate governance and internal financial control. A number of recommendations arising from the audit have been implemented by the Agency.
- Clearly defined procedures are in place for the appraisal, management and approval of all expenditure.
- The minutes of meetings of the Audit Committee, and other related papers, are reviewed by the Board, with recommendations adopted as appropriate.
- Management accounts are prepared on a monthly basis, identifying all income and expenditure that was incurred. The Chief Executive reviews these accounts, which contain a detailed examination of the underlying transactions and activities, to ensure completeness and accuracy. The Board also reviews these accounts on a regular basis.
- Regular risk assessments are undertaken by the Agency with a view to identifying the main business risks facing the organisation. A corporate risk register has been prepared, along with an action plan to mitigate the impact of controllable risks. The work of internal audit and audit planning is informed by analysis of the corporate risk register.

The Board's monitoring and review of the effectiveness of the system of internal financial control is informed by the work of Internal Audit, the Audit Committee which oversees the work of Internal Audit function, the management team within the Agency who have responsibility for the development and maintenance of the financial control framework and comments made by the Comptroller and Auditor General in his management letter or other reports.

I confirm that in respect of the year ended 31 December 2012, the Board has conducted a review of the effectiveness of the system of internal financial control.

ON BEHALF OF THE BOARD:

Mr John Monahan
Chairman

Date: 20 December 2013

Mr Michael Hand
Board Member

Date: 20 December 2013



Comptroller and Auditor General

Report for presentation to the Houses of the Oireachtas

Grangegorman Development Agency

I have audited the financial statements of the Grangegorman Development Agency for the year ended 31 December 2012 under the Grangegorman Development Agency Act 2005. The financial statements, which have been prepared under the accounting policies set out therein, comprise the statement of accounting policies, the income and expenditure account, the statement of total recognised gains and losses, the balance sheet, the cash flow statement and the related notes. The financial statements have been prepared in the form prescribed under Section 33 of the Act, and in accordance with generally accepted accounting practice in Ireland.

Responsibilities of the Members of the Agency

The Agency is responsible for the preparation of the financial statements, for ensuring that they give a true and fair view of the state of the Agency's affairs and of its income and expenditure, and for ensuring the regularity of transactions.

Responsibilities of the Comptroller and Auditor General

My responsibility is to audit the financial statements and report on them in accordance with applicable law.

My audit is conducted by reference to the special considerations which attach to State bodies in relation to their management and operation.

My audit is carried out in accordance with the International Standards on Auditing (UK and Ireland) and in compliance with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of Auditor of the Financial Statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements, sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of

- whether the accounting policies are appropriate to the Agency's circumstances, and have been consistently applied and adequately disclosed
- the reasonableness of significant accounting estimates made in the preparation of the financial statements, and

- the overall presentation of the financial statements

I also seek to obtain evidence about the regularity of financial transactions in the course of audit.

In addition, I read the Agency's annual report to identify material inconsistencies with the audited financial statements. If I become aware of any apparent material misstatements or inconsistencies, I consider the implications for my report.

Opinion on the Financial Statements

In my opinion, the financial statements, which have been properly prepared in accordance with generally accepted accounting practice in Ireland, give a true and fair view of the state of the Agency's affairs at 31 December 2012 and of its income and expenditure for 2012.

In my opinion, proper books of account have been kept by the Agency. The financial statements are in agreement with the books of account.

Matters on which I report by exception

I report by exception if

- I have not received all the information and explanations I required for my audit, or
- my audit noted any material instance where money has not been applied for the purposes intended or where the transactions did not conform to the authorities governing them, or
- the information given in the Agency's annual report is not consistent with the related financial statements, or
- the statement on internal financial control does not reflect the Agency's compliance with the Code of Practice for the Governance of State Bodies, or
- I find there are other material matters relating to the manner in which public business has been conducted.

I have nothing to report in regard to those matters upon which reporting is by exception.

Patricia Sheehan
For and on behalf of the
Comptroller and Auditor General

23 December 2013

STATEMENT OF ACCOUNTING POLICIES

The Agency's role is to promote the development of the Grangegorman site as a location for education, health and other facilities. Lands at the Grangegorman site were transferred to the Agency in accordance with section 13 of the Grangegorman Development Agency Act 2005 on 24th February 2012.

The following accounting policies are applied consistently in dealing with items which are considered material in relation to the Agency's financial statements:

BASIS OF ACCOUNTING

The financial statements are prepared under the accruals method of accounting, except as indicated below, and in accordance with generally accepted accounting principles under the historical cost convention. Financial Reporting Standards recommended by the recognised bodies are adopted as they become operative.

REVENUE RECOGNITION

The Agency receives both current and capital grants from the Department of Education and Skills which are recognised as follows:

- Grants provided to fund current expenditure are accounted for on an accruals basis.
- Grants provided to fund capital development are accounted for on a cash receipts basis.

The Agency incurs costs on behalf of third parties. In such cases the Agency incurs the associated contract costs and invoices that cost to the relevant stakeholder. Income is recognised in line with amounts invoiced to third parties.

COST AND ASSET RECOGNITION

The Agency distinguishes between project costs and contracts.

Project costs

This includes pre and post commencement costs where the costs do not result in the creation of an asset from which the Agency can derive future economic benefit. Such costs are charged to the Income and Expenditure account in the year in which they arise (Note 5).

Contract costs

This includes expenditure incurred on behalf of third parties (Note 4). These costs are invoiced to third parties in line with the stage of completion of the project. Relevant expenditure and income is recognised in the Income and Expenditure account on the basis of amounts invoiced to the third party. Expenditure incurred which has not been invoiced to the third party is included as work in progress at the year end (Note 12).

ASSETS IN DEVELOPMENT AND CONSTRUCTION

Costs related to assets in development and construction are capitalised where, in the opinion of the Board, the related project is likely to be successfully developed and the economic benefits arising from future operations will at least equal the amount of capitalised expenditure incurred to date.

Costs capitalised to assets in development relate to costs incurred in bringing the asset to the stage where it is ready for construction to commence. Costs associated with completing this stage include planning application costs, enabling works and consultative studies. Construction costs relate to costs incurred in bringing the asset to completed construction, (see Note 11).

Balance on Income and Expenditure Account

Much of the income in the Income and Expenditure Account is state grants which is provided to meet

STATEMENT OF ACCOUNTING POLICIES

liabilities maturing during the year as opposed to expenditure incurred during the year. Expenditure is recorded on an accruals basis. As a result, the balance on the Income and Expenditure account does not represent normal operating surplus or deficits but are largely attributable to the difference between expenditure on an accruals basis and funding on an actual cash basis.

WORK IN PROGRESS

Work in progress represents the uninvoiced element of contract costs and is stated at cost to the stage of completion of the contract. Provision is made for all known or expected losses on contracts.

PENSIONS

The Agency operates a defined benefit pension scheme. Pension costs reflect pension benefits earned by employees in the period. An amount corresponding to the pension charge is recognised as income to the extent it is recoverable, and offset by grants received in the year to discharge pension payments.

Actuarial gains or losses arising on scheme liabilities are reflected in the Statement of Total Recognised Gains and Losses and a corresponding adjustment is recognised in the amount recoverable from the Department of Education and Skills.

Pension liabilities represent the present value of future pension payments earned by staff to date. Deferred pension funding represents the corresponding asset to be recovered in the future periods from the Department of Education and Skills.

TANGIBLE FIXED ASSETS AND DEPRECIATION

Freehold land, assets in development and construction, fixtures and office equipment are stated at cost, net of accumulated depreciation and impairment losses. Costs include expenditure that is directly attributable to the acquisition and construction associated within bringing assets into working condition for their intended use.

Freehold land, assets in development and construction are not depreciated. Depreciation of assets in development and construction commences when the asset is substantially complete and ready for its intended use. Full provision is made for any impairment in the value of the asset. Land is not depreciated.

Depreciation is calculated to write off the cost, less estimated residual value, of all other assets as follows.

Fixtures and office equipment	25% Straight Line
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CAPITAL ACCOUNT

The Capital Account represents the unamortised amount of income used to purchase tangible fixed assets.

INCOME AND EXPENDITURE ACCOUNT

	Notes	Year ended 31 December 2012 €	Year ended 31 December 2011 €
INCOME			
Income	1	19,248,331	9,904,237
Net deferred funding for pensions	7(c)	92,000	43,000
Other income	2	<u>40,195</u>	<u>27,703</u>
		19,380,526	9,974,940
Transfer of land to GDA	19	28,242,000	0
Transfer to capital account	3	<u>(30,336,676)</u>	<u>(3,230,628)</u>
		<u>17,285,850</u>	<u>6,744,312</u>
EXPENDITURE			
CONTRACT AND PROJECT COSTS			
Contract costs	4	15,016,125	3,409,286
Project costs	5	<u>554,722</u>	<u>1,928,834</u>
		<u>15,570,847</u>	<u>5,338,120</u>
GROSS CONTRIBUTION			
		<u>1,715,003</u>	<u>1,406,192</u>
GENERAL OVERHEADS			
Staffing costs	6	923,943	832,646
Pension costs	7(d)	68,000	28,464
Board members remuneration and expenses	10	8,713	8,836
Establishment costs	8	355,292	164,679
Professional services		81,094	57,644
General operating expenses	9	78,588	94,670
Advertising		31,202	31,179
Depreciation		23,960	36,055
Audit fees		<u>7,980</u>	<u>7,490</u>
		<u>1,578,772</u>	<u>1,261,663</u>
SURPLUS FOR THE YEAR			
		<u>136,231</u>	<u>144,529</u>

Accounting policies and notes 1 to 23 form part of these Financial Statements. All income and expenditure for the year ended 31 December 2012 relate to continuing activities.

ON BEHALF OF THE BOARD:

Mr John Monahan
Chairman

Date: 20 December 2013

Mr Michael Hand
Board Member

Date: 20 December 2013

STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES

	Notes	Year Ended 31 December 2012	Year Ended 31 December 2011
		€	€
Surplus for the year		<u>136,231</u>	<u>144,529</u>
Prior year adjustment		<u>0</u>	<u>255,160</u>
Experience loss on pension scheme liabilities	7	(16,000)	(17,000)
Change in assumptions	7	<u>(28,000)</u>	<u>(19,000)</u>
Actuarial loss recognised in the STRGL		(44,000)	(36,000)
Adjustment to deferred pension funding		<u>44,000</u>	<u>36,000</u>
Total recognised gain for the year		<u><u>136,231</u></u>	<u><u>399,689</u></u>

ON BEHALF OF THE BOARD:

Mr John Monahan
Chairman

Date: 20 December 2013

Mr Michael Hand
Board Member

Date: 20 December 2013

BALANCE SHEET

	Notes	Year ended 31 December 2012 €	Year ended 31 December 2011 €
FIXED ASSETS			
Tangible assets	11	<u>34,185,426</u>	<u>3,289,861</u>
CURRENT ASSETS			
Work in progress	12	220,573	617,575
Debtors and prepayments	13	64,924	957,934
Cash at bank and in hand		<u>3,375,204</u>	<u>474,303</u>
		3,660,701	2,049,812
CREDITORS			
Amounts falling due within one year	14	2,957,166	2,144,031
NET CURRENT ASSETS			
		<u>703,535</u>	<u>94,219</u>
TOTAL ASSETS LESS CURRENT LIABILITIES			
		<u>34,888,961</u>	<u>3,195,642</u>
CREDITORS			
Amounts falling due after more than one year			
Deferred income	15	(1,220,412)	0
Deferred pension funding	7(b)	440,000	304,000
Pension liabilities	7(b)	440,000	304,000
TOTAL ASSETS LESS LIABILITIES			
		<u>33,668,549</u>	<u>3,195,642</u>
FINANCED BY			
Income and expenditure account	16	42,012	(94,219)
Capital account	3	<u>33,626,537</u>	<u>3,289,861</u>
		<u>33,668,549</u>	<u>3,195,642</u>

The Statement of Accounting Policies and Notes 1 to 23 form part of these Financial Statements.

ON BEHALF OF THE BOARD:

Mr John Monahan
Chairman

Date: 20 December 2013

Mr Michael Hand
Board Member

Date: 20 December 2013

CASHFLOW STATEMENT

	Notes	Year ended 31 December 2012	Year ended 31 December 2011
		€	€
Reconciliation of operating surplus to net cash inflow from operating activities			
Operating surplus for the year		136,231	144,529
Depreciation	11	23,960	36,055
Interest receivable	2	0	(1,363)
Decrease/ (increase) in work in progress	12	397,002	(485,276)
Decrease/ (increase) in debtors	13	893,010	(805,676)
Increase in creditors	14	813,135	1,584,864
Transfer from capital account	3	2,094,676	3,230,628
Deferred Income		<u>1,220,412</u>	<u>0</u>
Net cash inflow from operating activities		<u>5,578,426</u>	<u>3,703,761</u>

CASHFLOW STATEMENT

Net cash inflow from operating activities	5,578,426	3,703,761
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Returns on investment and servicing of finance

Interest received	2	0	1,363
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Capital expenditure and financial investment

Payments to acquire tangible fixed assets	11	2,677,525	3,266,683
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Increase in cash	<u>2,900,901</u>	<u>438,441</u>
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RECONCILIATION OF NET CASHFLOW TO NET MOVEMENT IN FUNDS

Net funds at 1 January	<u>474,303</u>	<u>35,862</u>
Net funds at 31 December	<u>3,375,204</u>	<u>474,303</u>
Increase in cash	<u>2,900,901</u>	<u>438,441</u>

ON BEHALF OF THE BOARD:

Mr John Monahan
Chairman

Date: 20 December 2013

Mr Michael Hand
Board Member

Date: 20 December 2013

NOTES TO THE FINANCIAL STATEMENTS

1. INCOME

The Department of Education and Skills and the Health Service Executive (HSE) made the following funds available to the Grangegorman Development Agency during the year:

	2012	2011
	€	€
Department of Education and Skills – Current	1,663,988	1,237,553
Department of Education and Skills – Capital	2,569,912	5,257,398
HSE – Contract	<u>15,014,431</u>	<u>3,409,286</u>
	<u>19,248,331</u>	<u>9,904,237</u>

2. OTHER INCOME

	2012	2011
	€	€
Recoupment of shared services – DIT	40,195	26,340
Bank interest	<u>0</u>	<u>1,363</u>
	<u>40,195</u>	<u>27,703</u>

3. CAPITAL ACCOUNT

	2012	2011
	€	€
Balance at 1 January	<u>3,289,861</u>	<u>59,233</u>
Transfer to Income and Expenditure Account:		
- Transfer of land to GDA	28,242,000	0
- Funds allocated to assets in development and construction (Note 11)	2,091,108	3,254,479
- Funds allocated to acquire fixed assets (Note 11)	<u>27,528</u>	<u>12,204</u>
	30,360,636	3,266,683
- Amortised in line with asset depreciation (Note 11)	23,960	36,055
	<u>30,336,676</u>	<u>3,230,628</u>
Balance at 31 December	<u>33,626,537</u>	<u>3,289,861</u>

The capital account balance represents the unamortised amount of income used to purchase tangible fixed assets. Owing to the nature in which the Agency is funded and revenue is recognised a timing delay can arise between the recording of a fixed asset cost and receipt of associated funding. During the year the Agency acquired fixed assets in the amount of €30,919,525, (note 11), of which €30,360,636 had been funded by 31 December 2012. The balance of €558,889 was received in early 2013.

NOTES TO THE FINANCIAL STATEMENTS

4. CONTRACT COSTS	2012	2011
	€	€
Contract costs	<u>15,016,125</u>	<u>3,409,286</u>

Up to 31 December 2012 Grangegorman Development Agency had incurred contract costs which had been invoiced to the HSE totalling €19,712,034. Further expenditure of €220,573 has not been charged to the Income and Expenditure account and is included in work in progress. All of these costs relate to contracts with the HSE in respect of the development of mental health facilities. A breakdown of the costs charged to the Income and Expenditure account is included below:

	€	€
Costs incurred up to 1 January 2012		4,695,909
Expenditure in 2012:		
Legal and professional	555,532	
Enabling and construction works	13,793,495	
Refurbishment and relocation	639,823	
Estate management & maintenance	27,103	
General project overheads	<u>172</u>	<u>15,016,125</u>
Total contract costs reimbursed by the HSE		<u>19,712,034</u>

5. PROJECT COSTS	2012	2011
	€	€
Legal services	79,529	377,362
Design consultancy	123,201	679,613
Professional fees	300,709	803,102
Enabling and construction works	28,270	16,393
Consultation, communications and advertising costs	5,574	47,606
Estate management & maintenance	0	4,758
General project overheads	13,350	0
Interest payable	<u>4,089</u>	<u>0</u>
	<u>554,722</u>	<u>1,928,834</u>

Project costs of €554,722 (2011: €1,928,834) include €230,722 (2011: €41,586) incurred in connection with on-going PPP projects in respect of the development of educational facilities within the Grangegorman site.

Legal services of €79,529 (2011: €377,362) include legal costs of €59,398 (2011: €217,178) in respect of rectifying title in respect of the land transferred from the HSE to the Agency in February 2012.

NOTES TO THE FINANCIAL STATEMENTS

Up to 31 December 2012, Grangegorman Development Agency had incurred total project costs of €14,021,163. A breakdown by major components is set out below:

	€
Masterplan, strategic Development and Strategic Development Zone (SDZ) planning scheme	8,425,215
Site infrastructure and public realm	417,583
Non construction costs associated with the development of education and healthcare facilities	<u>5,178,365</u>
	<u>14,021,163</u>

6. STAFF COSTS	2012	2011
	€	€
Wages and salaries	461,416	296,190
Seconded & agency staff	408,736	498,011
Employer's PRSI	44,444	26,627
Staff training and expenses	<u>9,347</u>	<u>11,818</u>
	<u>923,943</u>	<u>832,646</u>

Number of employees

An average of, 6 (2011: 4) staff were directly employed by the Agency during the year.

€34,786 (2011: €20,738) was deducted from staff by way of pension levy and was paid over to the Department of Education and Skills.

7. PENSION COSTS

a) Pension Scheme

The Agency operates a defined benefits scheme which is un-funded. The valuation used for FRS 17 disclosure has been based on an actuarial valuation (December 2012) by a qualified independent actuary to take account of the requirements of FRS 17 in order to assess the scheme liabilities at 31 December 2012.

The scheme is a defined benefit final salary pension arrangement with benefits and contributions defined by reference to current model public sector scheme regulations. The scheme provides a pension (eightieth per year of service, a gratuity or lump sum (three eightieths per year of service)) and spouse's and children's pensions. Normal retirement age is a member's 65th birthday and pre 2004 members have an entitlement to retire without actuarial reduction from age 60. Pensions in payment (and deferment) generally increase in line with normal salary inflation.

The financial assumptions used to calculate scheme liabilities under FRS 17 are:

NOTES TO THE FINANCIAL STATEMENTS

	2012	2011
Discount rate	5.00%	5.00%
Expected return on scheme assets	n/a	n/a
Expected future pensionable salaries increases	3.00%	3.25%
Expected future pension increases	2.50%	3.25%

b) Balance sheet recognition

The amounts recognised in the balance sheet are as follows:

	2012	2011
	€	€
Present value of defined benefit obligations that are wholly unfunded	440,000	304,000
Present value of defined benefit obligations that are wholly or partly funded	0	0
Deferred pension funding	440,000	304,000
Net liability recognised in the balance sheet at 31 December	<u>0</u>	<u>0</u>

c) Net deferred funding for pensions in year

	2012	2011
	€	€
Funding recoverable in respect of current year pension costs	<u>92,000</u>	<u>43,000</u>

d) Analysis of total pension costs charged to expenditure

	2012	2011
	€	€
Current service cost	73,000	30,000
Interest cost on obligation	19,000	13,000
Employees contributions	24,000	14,536
Expenses recognised in the income and expenditure account	<u>68,000</u>	<u>28,464</u>

e) Deferred funding liability for pensions

The Agency recognises amounts owing from the state for the unfunded deferred liability for pensions on the basis of a number of past events. These events include the statutory backing for the superannuation scheme, and the policy and practice in relation to funding public service pensions including the annual estimates process. Whilst there is no formal agreement and therefore no guarantee regarding these specific amounts with the Department of Education and Skills, the Agency has no evidence that this funding policy will not continue to progressively meet this amount in accordance with current practice. The deferred funding liability for pensions as at 31 December 2012 amounted to €440,000 (31 December 2011 - €304,000) (31 December 2010 - €225,000).

NOTES TO THE FINANCIAL STATEMENTS

The scheme is a defined benefit final salary pension arrangement with benefits and contributions defined by reference to current model public sector scheme regulations.

f) Movement in defined benefit obligation

Changes in the present value of the defined benefit obligation are as follows:

	2012	2011
	€	€
Present value of defined benefit obligation at 1 January	304,000	225,000
Current service cost	73,000	30,000
Interest cost	19,000	13,000
Actuarial loss	<u>44,000</u>	<u>36,000</u>
Present value of defined benefit obligation at 31 December	<u>440,000</u>	<u>304,000</u>

g) History of defined benefit obligation

	2012	2011
	€	€
Defined benefit obligation	<u>440,000</u>	<u>304,000</u>
Percentage of scheme liabilities	4%	6%
Experience loss on scheme liabilities	16,000	17,000

8. ESTABLISHMENT COSTS

	2012	2011
	€	€
Repairs and maintenance	39,046	136,637
Cleaning	14,453	12,415
Rodent and pest control	2,572	2,220
Insurance	29,047	13,407
Rates	50,587	0
Light and Heat	76,596	0
Waste management	4,182	0
Security	<u>138,809</u>	<u>0</u>
	<u>355,292</u>	<u>164,679</u>

NOTES TO THE FINANCIAL STATEMENTS

9. GENERAL OPERATING COSTS	2012	2011
	€	€
Printing, postage and stationery	33,747	30,970
Telephone	10,263	15,975
Bank charges	485	1,088
Website and IT expenses	12,773	32,345
Office expenses	7,335	2,084
Meeting expenses	3,947	4,748
Newspapers, journals and reference material	1,923	4,137
Subscriptions	3,965	0
Travel and subsistence	<u>4,150</u>	<u>3,323</u>
	<u>78,588</u>	<u>94,670</u>

10. BOARD MEMBER FEES AND CEO SALARY	2012	2011
	€	€
Chairman's remuneration	<u>8,713</u>	<u>8,836</u>

Chief Executive Officer

The CEO received salary payments of €90,031 in the year to 31st December 2012. No bonus payments were made in the year. The CEO also received an amount of €5,034 in respect of travel and subsistence and professional subscriptions.

The CEO was a member of an unfunded defined benefit public sector scheme and his pension entitlements do not extend beyond the standard entitlements in the public sector defined benefit superannuation scheme.

NOTES TO THE FINANCIAL STATEMENTS

11. TANGIBLE FIXED ASSETS

	Land €	Assets in development and construction €	Fixtures and office equipment €	Total €
COST				
At 1 January 2012	0	3,254,479	203,530	3,458,009
Additions	<u>28,242,000</u>	<u>2,649,997</u>	<u>27,528</u>	<u>30,919,525</u>
At 31 December 2012	<u>28,242,000</u>	<u>5,904,476</u>	<u>231,058</u>	<u>34,377,534</u>
DEPRECIATION				
At 1 January 2012	0	0	168,148	168,148
Charge for the year	<u>0</u>	<u>0</u>	<u>23,960</u>	<u>23,960</u>
At 31 December 2012	<u>0</u>	<u>0</u>	<u>192,108</u>	<u>192,108</u>
NET BOOK VALUE				
At 31 December 2012	<u>28,242,000</u>	<u>5,904,476</u>	<u>38,950</u>	<u>34,185,426</u>
At 31 December 2011	<u>0</u>	<u>3,254,479</u>	<u>35,382</u>	<u>3,289,861</u>

During the year land with a current value of €28,242,000 was transferred to the Agency from the HSE, (see note 19).

12. WORK IN PROGRESS

	2012 €	2011 €
Work in progress	<u>220,573</u>	<u>617,575</u>

13. DEBTORS AND PREPAYMENTS

	2012 €	2011 €
Amounts falling due within one year		
Amounts due from the Health Service Executive	0	943,924
Amounts due from the Dublin Institute of Technology	0	4,787
Accrued income	40,195	0
Prepayments	<u>24,729</u>	<u>9,223</u>
	<u>64,924</u>	<u>957,934</u>

All debtor balances are deemed recoverable within one year.

NOTES TO THE FINANCIAL STATEMENTS

14. CREDITORS	2012	2011
	€	€
Amounts falling due within one year		
Trade creditors	1,218,047	1,136,595
Amounts due to the Dublin Institute of Technology	16,589	0
Professional services withholding tax	113,282	229,903
Value added taxation	64,857	144,776
Relevant contracts tax	564	0
Paye / prsi	14,044	14,475
Pension contributions	4,790	6,910
Accruals	1,025,943	570,314
Sundry creditors	<u>499,050</u>	<u>41,058</u>
	<u>2,957,166</u>	<u>2,144,031</u>

15. CREDITORS	2012	2011
	€	€
Amounts falling due after more than one year		
Amounts due to the Dublin Institute of Technology	<u>1,220,412</u>	<u>0</u>

During the course of the year the Dublin Institute of Technology made funds available to the Agency by way of advanced payment in respect of the construction and development of educational facilities at Grangegorman.

16. INCOME AND EXPENDITURE ACCOUNT	2012	2011
	€	€
At 1 January	(94,219)	(238,748)
Surplus for year	<u>136,231</u>	<u>144,529</u>
At 31 December	<u>42,012</u>	<u>(94,219)</u>

17. BOARD MEMBER INTERESTS

The Agency adopted procedures in accordance with guidelines issued by the Department of Finance in relation to the disclosures of interests by Board Members and these procedures have been adhered to during the year. There were no transactions of any significance in the year in relation to the Board's activities in which a Board Member had any beneficial interest.

18. CAPITAL COMMITMENTS

Details of capital commitments at the accounting date are as follows:

	2012	2011
	€	€
Contracted for but not provided for in the financial statements	<u>1,812,092</u>	<u>14,714,882</u>

NOTES TO THE FINANCIAL STATEMENTS

19. LAND

In accordance with the Grangegorman Development Agency Act 2005, land within the Grangegorman site is to be made available to the Agency for the purposes of building Health and Educational facilities. The Grangegorman site has a total area of 71 acres of which:

- Approximately 20 acres will be used for Health projects and will remain in the ownership of the HSE.
- Approximately 13 acres has been made available to the GDA under license for the purpose of providing sporting facilities
- In total 38 acres are to be used for Educational projects, of which 31 were transferred from the HSE to the GDA in February 2012 at a nominal value of €20. In accordance with FRS 15, the GDA has valued the 31 acres on its Balance Sheet at current value at the date of transfer from the HSE. Based on an external professional valuation carried out on a 5 acre section of the Grangegorman site by W. K. Nowlan & Associates, a value of €28,242,000 has been placed on the 31 acres and a corresponding amount has been posted to the capital account.

20. ANALYSIS OF CHANGES IN NET FUNDS

	Opening balance	Cash flows	Closing balance
	€	€	€
Cash at bank and in hand	<u>474,303</u>	<u>2,900,901</u>	<u>3,375,204</u>
Net funds	<u>474,303</u>	<u>2,900,901</u>	<u>3,375,204</u>

21. RELATED PARTY DISCLOSURES

Dublin Institute of Technology is a related party by virtue of commonality of certain Board members.

HSE is a related party owing to a number of senior HSE employees being members of the Agency's Board.

22. COMPARATIVE FIGURES

A number of comparative figures have been re-grouped and re-stated on the same basis as the current year.

23. APPROVAL OF FINANCIAL STATEMENTS

The financial statements were approved by the Board on 18th December 2013



Appendices

APPENDIX 1

Consultative Group

Consultative Group Term Ended on 16th November 2012

- Department of Education and Science
Mr. Eamonn Cusack, PPP Unit
- Department of Environment, Heritage and Local Government
Ms. Gabrielle McKeown, Senior Planning Advisor
- National Transport Authority
Mr. Eoin Farrell,
- Dublin Institute of Technology
Dr. Noel O' Connor, Director of Student Affairs
Ms. Melda Slattery, Head of Public Affairs
- D.I.T Staff
Mr. Raymond Turner, Academic Staff Representative
Mr. Andrew Myler, Staff Representative
- D.I.T. Students
Mr. David Keoghan, President, D.I.T. Student's Union
Mr. Pat Kearney, CEO D.I.T. Student's Union
- Dublin City Council Public Representatives
Cllr. Ray McAdam
Cllr. Pdraig McLoughlin
- Health Service Executive
Mr. Derek Dockrell, Project Manager
- H.S.E. Staff
Mr. Sean Tone, Director of Nursing, St. Brendan's Hospital
- H.S.E. Service Users Representatives
Mr. Barry Kearney
Mr. Barry Hurley, Advocate
- Public Representatives
Ms. Marylou McDonald, T.D.
Mr. Joe Costello, T.D.
- Local Residents
Ms. Kaethe Burt O' Dea
Mr. Ken McCue

APPENDICES

APPENDIX 2

Staff of the GDA

As at date of publication

Chief Executive Officer: Mr. Michael Hand

Director of Finance: Mr Peter O'Sullivan

Director of Architecture: Mr. Simon Mannion

Corporate Affairs Manager: Ms. Nora Rahill

Communications Officer: Mr. Ronan Doyle

Project Co-ordinator: Mr. Pat O' Sullivan

Project Co-ordinator: Ms. Una Sugrue

APPENDIX 3

Functions of the Grangegorman Development Agency

The GDA was established pursuant to the Grangegorman Development Agency Act 2005.

The aim of the Act is to facilitate the development of the 73 acre Grangegorman site in Dublin as a modern campus for the DIT, to provide the HSE with upgraded primary health and social care facilities and to provide community access/facilities.

The GDA's overall function is to project manage the development in an integrated and sustainable manner.

In broad terms, the functions of the Agency are to:

- Accept the Grangegorman site and DIT properties;
- Prepare a strategic plan;
- Decide appropriate procurement strategy;
- Consult with relevant organisations, representative groups and the local community;
- Dispose of DIT properties;
- Carry out construction;
- Return properties to DIT/HSE and any other educational body

APPENDICES

The strategic plan that the GDA is required to prepare will set out the concept for the project along with a funding and delivery plan for the development of the Grangegorman site and must provide for:

- Education & health facilities;
- Access by residents;
- Services – roads, water, drainage and utilities;
- Public transport requirements;
- Refurbishment of protected structures;
- Recreational facilities;
- Research and development facilities;
- Development of commercial activities; and
- Development of the Grangegorman site in the context of land usage in the vicinity and in a manner that is sympathetic with its urban setting.

In creating the strategic plan for the Grangegorman site the GDA under the Act must also:

- have regard to the Dublin City Development Plan; and
- consult with certain stakeholders and other persons having a relevant interest.

APPENDIX 5

Fees Paid to Members

established pursuant to the Grangegorman Development Agency Act 2005.

The fees paid to John Fitzgerald as Chairperson in 2012 were €2,993

The fees accrued in the Accounts of the GDA for John Monahan in his role as Chairperson from May 2012 were €5,720

There were no expenses paid to Board members in 2012.

The salary paid to the CEO in 2012 was €90,031



APPENDICES

APPENDIX 6

Board Member Attendance

Name

Board term ended on 16th November 2012. There were 8 Board Meetings held during the year.

Mr John Fitzgerald – Chairperson (resigned 12th May 2012)	4
Mr Bob Coggins	7
Dr Dominic Dilane	4
Cllr Mary Fitzpatrick	4
Mr Dick Gleeson	8
Mr Michael Hand (CEO)	7
Mr John Monahan (Chairman)	7
Professor Brian Norton	5
Ms Denise O' Dowd	2
Ms Jacinta Stewart	4
Ms. Anne O' Connor	6
Cllr. Aine Clancy (appointed May 2012)	4
Mr Jim Curran (appointed April 2012)	5
Mr Damien Kilgannon (appointed August 2012)	2
Cllr Emer Costello (resigned 8th February 2012)	1
Mr David Geary (resigned 5th Jan 2012)	0
Mr Brian Gilroy (resigned 24th February 2012)	0
Ms Maria Grogan (resigned 24th February 2012)	1